

### What Would It Take to Harness the Power of Teaching for Justice and for Students' Flourishing?

Deborah Loewenberg Ball



**Temple University** 

"Acres of Diamonds" in Education and Human Development Lecture Series February 28, 2024 • 11:30 a.m. • Philadelphia, PA

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#### Teacher education has a crucial role to play in this struggle.

- It has often been too weak.
- It has often been positioned as unnecessary.
- Confronting the necessity of professional education and making a new commitment for this responsibility is imperative.

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#### Four premises that underlie the argument of this talk

- Our education system is inequitable and has never served all ٦. students, particularly those from historically marginalized groups.
- Teaching has tremendous power with respect to racism for 2. harm or for good.
- We systematically overlook and undervalue the power of 3. teaching in the struggle for racial justice.
- Harnessing the power of teaching is necessary to disrupt 4. patterns of white supremacy and advance equity and justice.

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## Your initial thoughts?

- Our education system is inequitable and has never served all students, particularly those from historically marginalized groups.
- Teaching has tremendous power with respect to racism for harm or for good.
- 3. We systematically overlook and undervalue the power of teaching in the struggle for racial justice.
- Harnessing the power of teaching is necessary to disrupt patterns of white supremacy and advance equity and justice.

- What do YOU think about these premises? Do you agree, disagree?
- Talk with someone next to you, ۲ and exchange initial reactions.

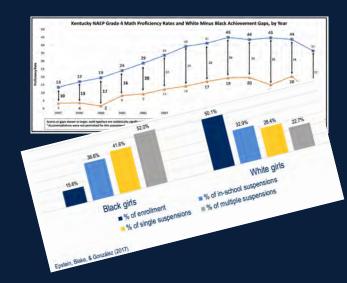
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# 1. Our education system is inequitable and has never served all students, particularly those from historically marginalized groups.







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# Achievement gaps and deficit frames dominate the public discourse



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# Achievement gaps and deficit frames dominate the public discourse



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# Achievement gaps and deficit frames dominate the public discourse



	Presidential Address
□2006	Presidential Address

#### From the Achievement Gap to the Education Debt: Understanding Achievement in U.S. Schools by Gloria Ladson-Billings

have spent a better part of this year reading the presidential addresses of a number of former AERA president. More take the wire course of giving address about numething they know well—their own research. Of course, I was not fully peruaded by their wisdom. Insterd, 1 attermed to learn nomething new, and, unfortunately, the readers will have to determine whether I learned well enough to share it with my professional colleagues. The questions that plaque me about education research are not

The questions may plage me associ estication remearch are nonserverable. The constraints along the strength of any work for the positymetry of the strength of the strength of the strength of positymetry of the strength of the strength of the strength of positymetry of the strength of the landmark Brown & Boold Statement (1954) case that reserved legal segregation in public schools and other public is an ensemingful way. His work with his wife and calleague Manie formed the basis for head and the strength of the strength of the strength of the legal segregation in public schools and other public is an ensemingful way. In the strength of the stre

To my knowledge, there is at present nothing in the wart literature of social science treatises and textbooks and nothing in the practical and field training of graduate muchanes in social access to prepare them for the realities and complexities of this type of involvement in a real.

her, Vol. 35, No. 7, pp. 3-12

dynamic, turbulent, and at times seemingly chaosic community. And what is more, nothing anywhere in the ensing of social actentias reachers, or social workers now prepare then to understand, to cope with, or to change the normal chaos of ghere communities. These are grave lacks which must be remedied so on if these disciplines are to become *minutes* (implantial action) and and and and or society. (o, socia)

Features

Clark's concern remains some 40 years liter. However, the paradox is that education research has devoted a significant amount of its enterprise toward the investigation of poor. African American, Latina/a, American Indian, and Asian imnigrant students, who represent an increasing number of the students in major metropolian school districts. We seem to study them but aredy provide the kind of remedies that high them to solve their problems.

politain school districts. We seem to study them but nerby provide the kind of remediate that help them to solve their problems. To be fair, education researchers must have the freedom to prove the theory of the solution and points insighting "part because." However, because educations and points insighting "part because." However, because educations is an applied fold, a relif that local areas manager and declare must be available to the enter public, more of the quotients that challenge and confound the public. Way don't challents have no read? What accounts for the high levels of school dropout an automation that challenge and confound the public. Way don't challents have no read? What accounts or the high levels of school dropout an automation. However, the capacitor of achievement when gender disparities have should?

predictors of achievement when gender disparities have shrunk **The Prevalence of the Achievement Gap** One of the most common phrases in today's education literature

One of the most common private in today is easily a construction internation is the antioversense game. The terms produces more than 11 million her culture music trans, has become a conserved that it is has much its way into common paralaxes and everyday usage. The term is invoked by people on both ends of the political spectrum, and few anges over in meaning or its import. According to the National Governor'. Association, the stabievement gap is a matter of race and class. Across the U.S.s. ago in academic achievement pesists between minority and disadvaranged truthers and their meaning education-policy challenges that states currently face (2005). The story of the schievement gap is a familian con. The

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it Lens of the 'Achievement s to Be Flipped. Here's



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Shifting the focus

"Gap-gazing" reinforces deficit frames that take our focus **away from** the power we could harness to advance racial justice through education.

(Gutiérrez, 2007; Paunesku, 2019)

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#### 2. Teaching has tremendous power with respect to racism — for harm or for good.



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# **Teaching is powerful.**

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# Is there a teacher who had a significant impact on you?

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## How is teaching powerful?



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# Video: Is there a teacher who had a significant impact on you?



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## What stood out to you? What patterns did you notice?

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# 3. We systematically overlook and undervalue the power of teaching in the struggle for racial justice.

Why does this matter?

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### We fail to connect the dots.

## And the same strategies keep being recycled.



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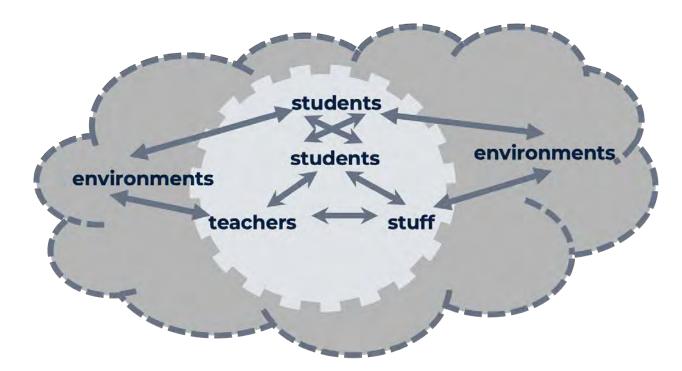
And that means that our strategies often miss the mark of helping students flourish — and reproduce patterns of white supremacy, inequity, and injustice.

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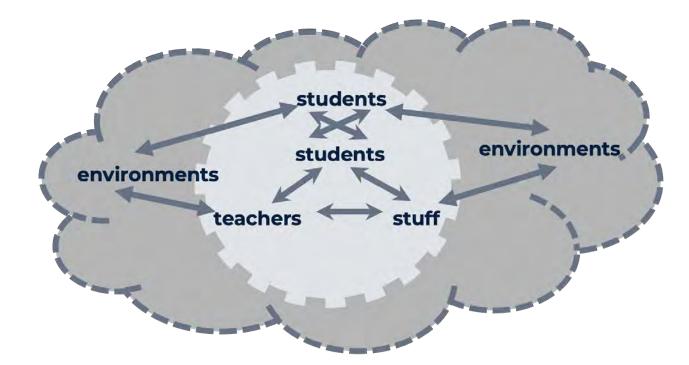
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1. Teaching and learning are constructed interactively and are interpretive.



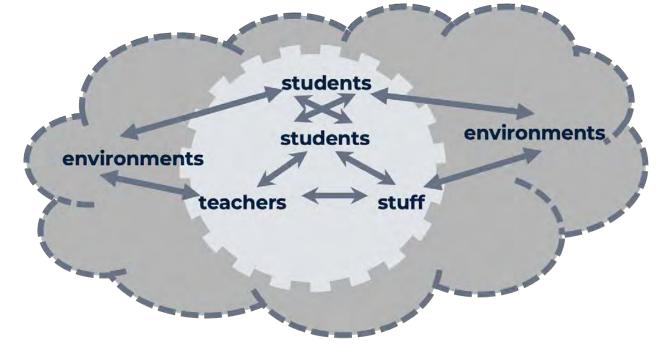
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- 1. Teaching and learning are constructed interactively and are interpretive.
- 2. They take place within broad historical and socio-political environments.



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# Histories, policies, institutional systems

(e.g., institutional racism, history of intelligence as the property of white people, anti-Black "scientific" racism; legacies of violence against Black and Indigenous people)

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#### Taken-for-granted practices and norms

(e.g., teachers' judgments of students, who is positioned as "smart" or "struggling"; disproportional punishment and assignment to special ed and gifted programs)

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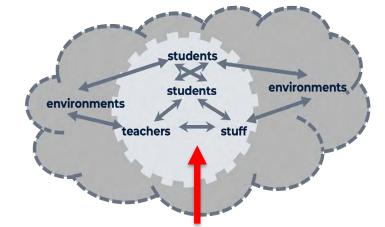
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#### The arrows run both ways.

The environments in which we are all steeped shape what we take for granted and do, but learning these as normal also reinforces their persistence.



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- 1. **Teaching is powerful**. When it is done with care and judgment, students can thrive learn content, develop positive identities, learn to value others and work collectively.
- 2. Teaching also involves **enormous discretion**.
- 3. How that discretion is exercised can either reinforce racialized and oppressive patterns of social, personal, and epistemic injustice and harm, or it can **disrupt these patterns.**

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### Fractions as numbers: The instructional goal for student understanding

3.NF.2.a

Represent a fraction 1/b on a number line diagram by defining the interval from 0 to 1 as the whole and partitioning it into b equal parts. Recognize that each part has size 1/b and that the endpoint of the part based at 0 locates the number 1/b on the number line.

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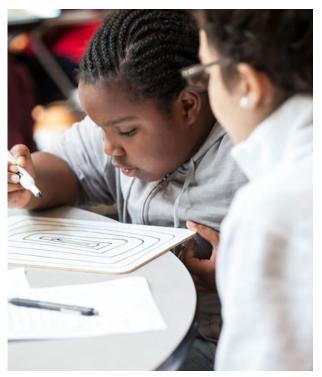
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Aniyah



Toni

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## **Viewing focus**

## What do you see about each girl's mathematical knowledge and skill?

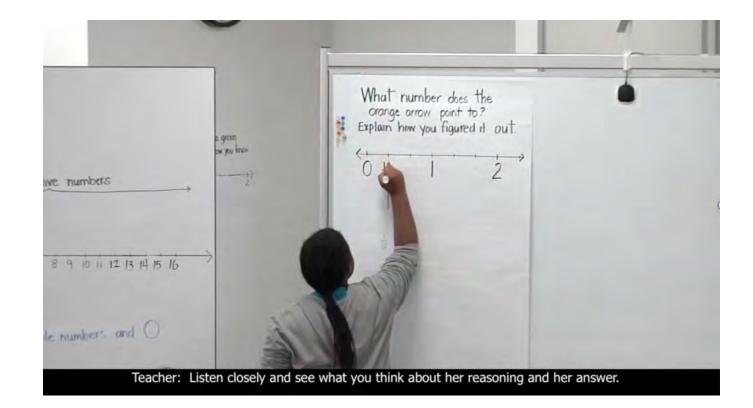
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#### Video: Aniyah and Toni



This video and additional supporting materials are available online <u>here</u>.

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## Discuss

## What do you see about each girl's mathematical knowledge and skill?

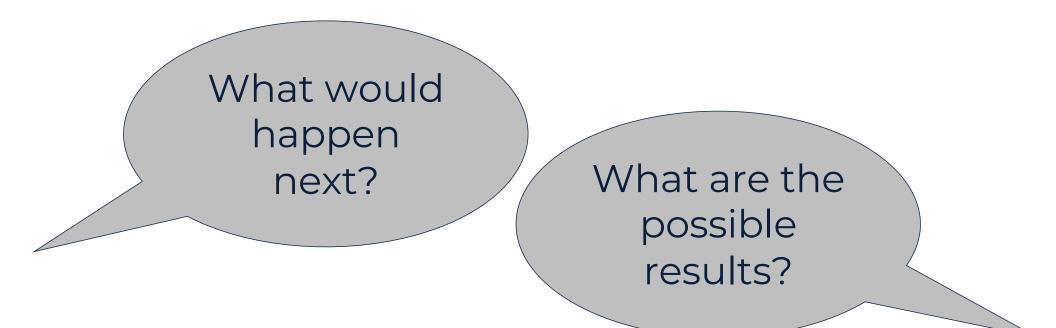
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## In the next moment, what is likely to happen?

NORMALIZED NEXT MOVES

RESULTS

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## In the next moment, what is likely to happen?

#### NORMALIZED NEXT MOVES

• "Can someone help Aniyah out and show what we call the whole on the number line?"

#### RESULTS

• Aniyah is excluded and her mathematical contributions are sidelined.

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## In the next moment, what is likely to happen?

#### NORMALIZED NEXT MOVES

- "Can someone help Aniyah out and show what we call the whole on the number line?"
- "Great, Aniyah, almost! But remember that the whole is from 0 to 1."

#### RESULTS

- Aniyah is excluded and her mathematical contributions are sidelined.
- Aniyah's answer is signaled to be incorrect and she is positioned as not having contributed to the work.

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## In the next moment, what is likely to happen?

#### NORMALIZED NEXT MOVES

- "Can someone help Aniyah out and show what we call the whole on the number line?"
- "Great, Aniyah, almost! But remember that the whole is from 0 to 1."
- "Thumbs up if you agree with Aniyah; thumbs down if you disagree."

#### RESULTS

- Aniyah is excluded and her mathematical contributions are sidelined.
- Aniyah's answer is signaled to be incorrect and she is positioned as not having contributed to the work.
- Aniyah's solution is "voted" on by her classmates.

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## What else is likely?

### NORMALIZED NEXT MOVES

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RESULTS

## What else is likely?

## NORMALIZED NEXT MOVES

• "Toni, when you're ready to participate appropriately by not playing with your hair and laughing, and have a question to ask, I will come back to you."

### RESULTS

 Toni is publicly excluded from the discussion.

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## What else is likely?

## NORMALIZED NEXT MOVES

- "Toni, when you're ready to participate appropriately by not playing with your hair and laughing, and have a question to ask, I will come back to you."
- "You need to be a better listener, Toni. Aniyah already explained why she picked one-seventh. Who else has a real question for Aniyah?"

## RESULTS

- Toni is publicly excluded from the discussion
- Toni is judged to not be listening, her question is judged as not good, and she is excluded from the discussion.

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## What else is likely?

## NORMALIZED NEXT MOVES

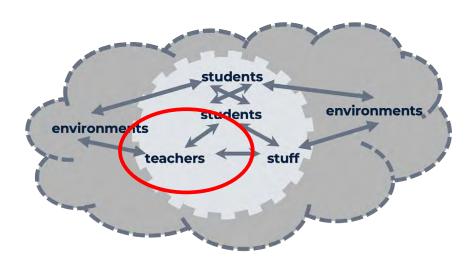
- "Toni, when you're ready to participate appropriately by not playing with your hair and laughing, and have a question to ask, I will come back to you."
- "You need to be a better listener, Toni. Aniyah already explained why she picked one-seventh. Who else has a real question for Aniyah?"
- "In this classroom, we are respectful of one another. When you are ready to be respectful, you can rejoin the discussion, Toni."

## RESULTS

- Toni is publicly excluded from the discussion.
- Toni is judged to not be listening, her question is judged as not good, and she is excluded from the discussion.
- Toni is publicly named and shamed as "disrespectful," rebuked, and her role in advancing the mathematics is sidelined.

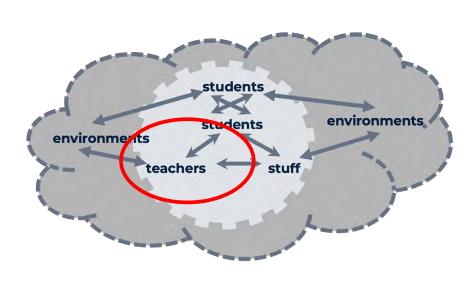
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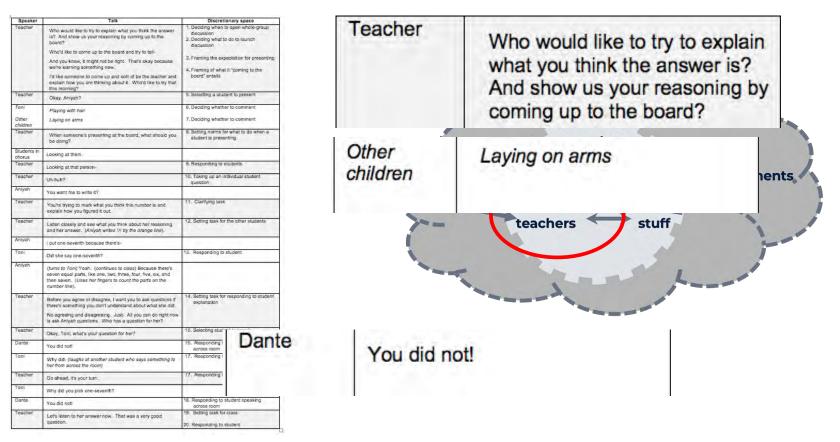
Speaker	Talk	Discretionary space
Teacher	Who would like to try to explain what you think the answer is? And show us your reasoning by coming up to the baard?	1. Deciding when to open whole-group discussion 2. Deciding what to do to launch discussion
	Who'd like to come up to the board and try to tell-	
	And you know, it might not be right. That's skay because we're learning something new.	3. Framing the expectation for presenting 4. Framing of what it 'coming to the
	I'd like someone to come up and sort of be the leacher and explain how you are thinking about it. Who'd like to try that this moming?	4. Franking of what is coming to the board' entails
Teacher	Okay Aniyah?	5. Selecting a student to present
Toni	Playing with hair	6. Deciding whether to comment
Other children	Laying on arms	7. Deciding whether to comment
Teacher	When someone's presenting at the board, what should you be doing?	B. Setting norms for what to do when a student is presenting
Students in chorus	Looking at them.	the second s
Teacher	Looking at that person-	9. Responding to students
Teachor	Un-huh?	10. Taking up an individual student question
Aniyah	You want me to write it?	
Teacher	You're trying to mark what you think this number is and explain how you figured it out.	11. Clarifying task
Teacher	Listen closely and see what you think about her reasoning and her answer. (Aniyah writes 1/1 by the orange line).	12. Setting task for the other students
Aniyah	put one-seventh because there's-	Sec. 201
Toni	Did she say one-seventh?	13. Responding to student
Aniyah	(turns to Tom) Yeah. (continues to class) Because there's seven equal parts, like one, two, three, four, five, six, and then seven. (Uses her fingers to count the parts on the number line).	
Teacher	Before you agree or disagree, I want you to ask questions if there's something you don't understand about what she did.	14. Setting task for responding to student explanation
	No agreeing and disagreeing. Just- All you can do right now is ask Anlyah questions. Who has a guestion for her?	
Teacher	Okay, Toni, what's your question for her?	15. Selecting student to speak
Dante	You did not!	<ol> <li>Responding to student speaking across room</li> </ol>
Toni	Why did- (laughs at another student who says something to her from across the room)	17. Responding to student laughing
Teacher	Go ahead, it's your turn.	17. Responding to student laughing
Tonl	Why did you pick one-seventh?	
Dante	You did not!	18. Responding to student speaking across room
Teacher	Let's listen to her answer now. That was a very good	19. Setting task for class



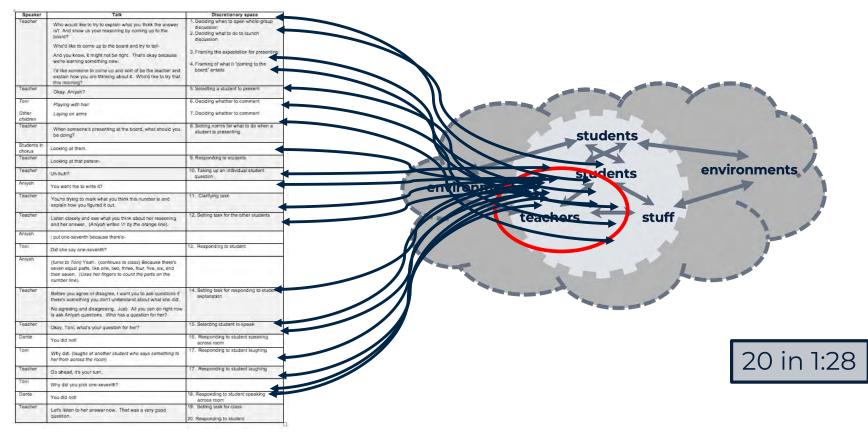




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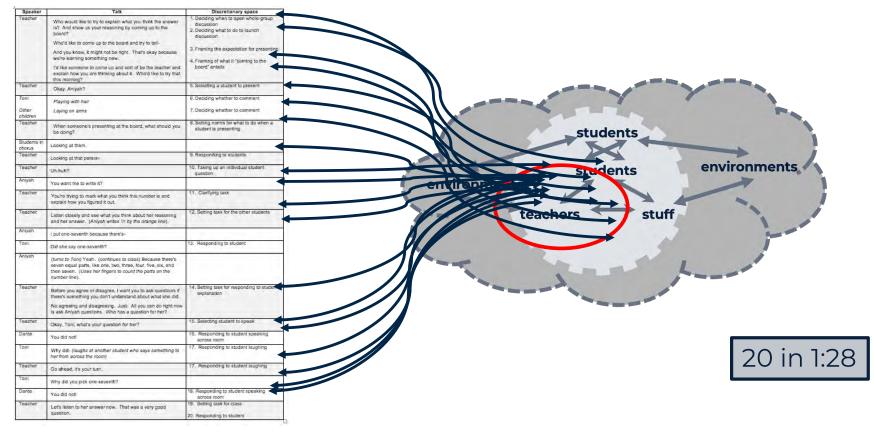
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## Teaching is dense with "discretionary spaces"





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## Video: Aniyah and Toni



This video and additional supporting materials are available online <u>here</u>.

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## Using discretionary spaces with care



- Interpreting Toni as asking a real question that she means.
- Hearing Toni's question as central to advancing the mathematical content.
- Reinforcing her mathematical identity, not choosing to read her body as disruptive.



- Interpreting Aniyah as competent to answer questions about her ideas.
- Hearing Aniyah's explanation as central to advancing the mathematical content.
- Reinforcing her mathematical identity, not choosing to read her body as struggling.



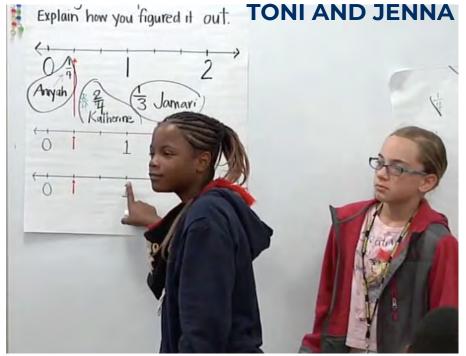
- Other children hear Aniyah as getting the discussion going, and Toni as asking an important mathematical question.
- Aniyah and Toni are both positioned as contributing to the discussion.
- Children see a teacher attending to Black girls as mathematical thinkers and contributors to collective work.

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## 14 minutes after where we stopped



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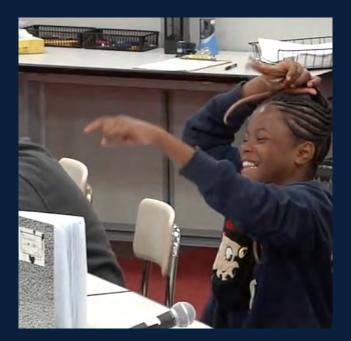


I did well on my goal today betweese my goal was to to share my ideas with the class and I did I went up to the board and share my idea with the class on Fractions.

**ANIYAH** 

**AND:** On an "exit ticket," 28 of the children were able to correctly identify a different fraction (2/5) on the number line.

# What does it take to disrupt the patterns that perpetuate inequity and marginalization?



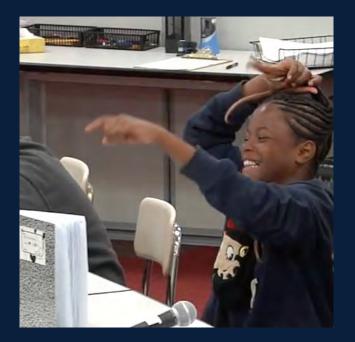
Gholson & Martin, 2014; Langer-Osuna, 2015, 2017; Leonard & Martin, 2013; Martin, 2012, 2015



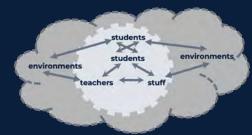
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# What does it take to disrupt the patterns that perpetuate inequity and marginalization?

 $\bullet$ 



Seeing Aniyah's explanation and Toni's question as key to the class's work

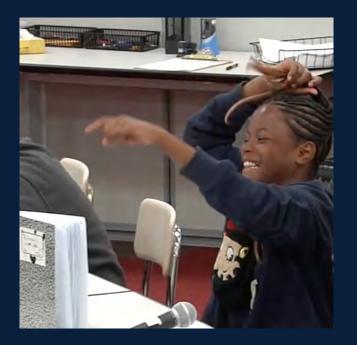


Gholson & Martin, 2014; Langer-Osuna, 2015, 2017; Leonard &

Martin, 2013; Martin, 2012, 2015

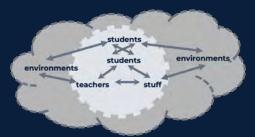
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# What does it take to disrupt the patterns that perpetuate inequity and marginalization?



 Seeing Aniyah's explanation and Toni's question as key to the class's work

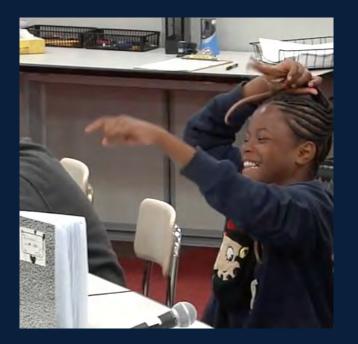
 Seeing brilliance in students and holding high expectations of them



Gholson & Martin, 2014; Langer-Osuna, 2015, 2017; Leonard & Martin, 2013; Martin, 2012, 2015

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# What does it take to disrupt the patterns that perpetuate inequity and marginalization?



Gholson & Martin, 2014; Langer-Osuna, 2015, 2017; Leonard & Martin, 2013; Martin, 2012, 2015

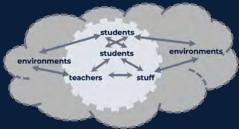
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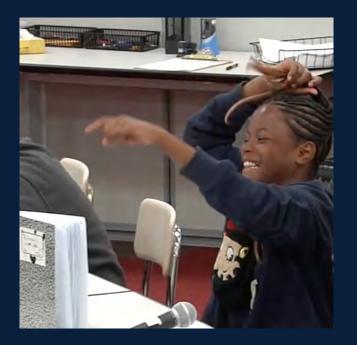
- Seeing Aniyah's explanation and Toni's question as key to the class's work
- Seeing brilliance in students and holding high – expectations of them

Knowing and using mathematics in teaching (MKT)

Interpreting Toni as asking a mathematical question that she means



# What does it take to disrupt the patterns that perpetuate inequity and marginalization?



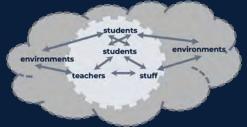
Gholson & Martin, 2014; Langer-Osuna, 2015, 2017; Leonard & Martin, 2013; Martin, 2012, 2015

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Seeing Aniyah's explanation and Toni's question as key to the class's work

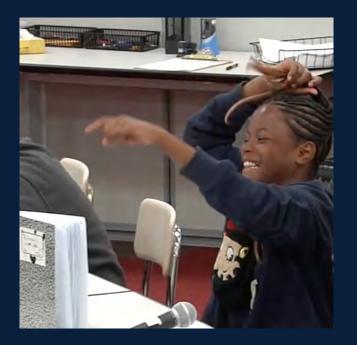
- Seeing brilliance in students
   and holding high
   expectations of them
- ... AND having something different to DO



Knowing and using mathematics in teaching (MKT)

Interpreting Toni as asking a mathematical question that she means

# What does it take to disrupt the patterns that perpetuate inequity and marginalization?



Gholson & Martin, 2014; Langer-Osuna, 2015, 2017; Leonard & Martin, 2013; Martin, 2012, 2015

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- Seeing Aniyah's explanation and Toni's question as key to the class's work
- Seeing brilliance in students
   and holding high
   expectations of them
- ... AND having something different to DO

environment

students

students

stuff

environment

Knowing and using mathematics in teaching (MKT)

Interpreting Toni as asking a mathematical question that she means

Having a repertoire of practices that can be adapted and used in contexts

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**Discretionary spaces** lie in the many, many moment-to-moment moves, uses of language, and decisions that are inevitable in practice.

These are both crucial resources for supporting students and also where harm happens.

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4. Harnessing the power of teaching is necessary to disrupt patterns of white supremacy and advance equity and justice.

## This is the imperative for teacher education.

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## What makes it difficult to act on this imperative? Endemic challenges

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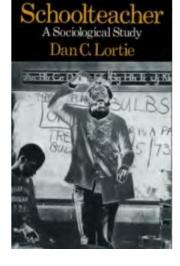
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## What makes it difficult to act on this imperative? Endemic challenges

 The potency of the "apprenticeship of observation" (Lortie, 1975)

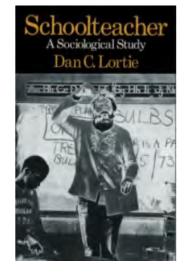


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## What makes it difficult to act on this imperative? **Endemic challenges**

- The potency of the "apprenticeship of observation" (Lortie, 1975)
- The primacy of firsthand experience and ۲ the weakness of professional education

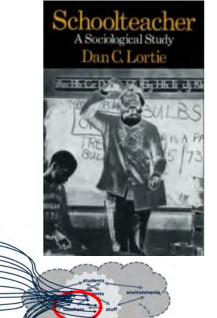


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## What makes it difficult to act on this imperative? **Endemic challenges**

- The potency of the "apprenticeship of observation" (Lortie, 1975)
- The primacy of firsthand experience and the weakness of professional education
- The density of discretionary spaces in the practice of teaching







## (How) Can teacher education disrupt these patterns?

- Supporting teacher candidates to interrogate their identities • and experiences with the curriculum of white supremacy
- Making visible the curriculum of white supremacy, normalized practice, continuity, and harm
- Identifying normalized habits and working to break them
- Highlighting discretionary spaces and developing repertoires  $\bullet$ of practice that disrupt these continuities

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## These can be developed separately and also intertwined.

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## Looking back across this session

What would it take to harness the power of teaching for justice and for students' flourishing?

- Our education system is inequitable and has never served all students, particularly those from historically marginalized groups.
- 2. Teaching has tremendous power with respect to racism for harm or for good.
- 3. We systematically overlook and undervalue the power of teaching in the struggle for racial justice.
- Harnessing the power of teaching is necessary to disrupt patterns of white supremacy and advance equity and justice.

Teacher education has a crucial responsibility and role to play in this struggle.



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## Teacher education cannot change the world by itself.

But we sit at a crucial place in the system of reproducing or disrupting the continuity of racism and white supremacy in this country.

We hold unique power to resist and reimagine public education.

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May 20-24, 2024

#### **Content Methods Laboratory Class and Workshop**

Join teacher educators from around the country in person or virtually as we investigate the best ways to use the semester-long methods course.

Register by May 1, 2024



June 17-21, 2024 | Detroit, MI June 24-28, 2024 | Grand Rapids, MI

#### **Elementary Mathematics** Laboratory

Explore the complexity of teaching and investigate and challenge what it means to use skillful teaching to disrupt patterns of injustice.

Register by May 30, 2024



August 1-2, 2024

#### Introduction to Practice-Based **Teacher Education Workshop**

This workshop enables teacher educators to develop approaches to making teaching practices explicit to beginning teachers and engaging them in supported practice during pre-service training.

Register by July 19, 2024



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# THANK YOU!



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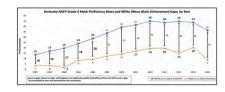
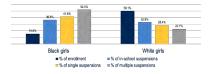


Image on slide 5:

Graphic from "What happened to Kentucky's NAEP achievement gaps for math?" by Richard Innes, Bluegrass Institute.

Retrieved from https://bipps.org/blog/what-happened-to-kentuckys-naep-achievementgaps-for-math



#### Data on 5:

Epstein, R., Blake, J., & González, T. (2017). Girlhood interrupted: The erasure of Black girls' childhood. Washington, DC: Georgetown Law Center on Poverty and Inequality.



Image on slide 5: Photo from "An Open Letter to the Department of Education" by McKenna Seegmiller, Voices from the Classroom. Retrieved from https://medium.com/voices-from-the-classroom/an-open-letter-to-thedepartment-of-education-9339fd289998

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Image on slide 5: Photo from "Cause for Alarm: Addressing North Carolina Early Childhood Suspension and Expulsion Rates," by Ebonyse Mead, MA, MS, CFLE and Kara Lehnhardt, MBA Retrieved from <u>https://www.smartstart.org/cause-for-alarm-addressing-north-carolina-earlychildhood-suspension-and-expulsion-rates/</u>



Image on slides 6–8: Screenshot from Google image search of "achievement gap." Retrieved on February 28, 2024.

The Deficit Lens of the 'Achievement Gap' Needs to Be Flipped. Here's How Image on slides 7–8: Screenshot of headline from "The Deficit Lens of the 'Achievement Gap' Needs to Be Flipped. Here's How" by Dave Paunesku, Education Week. Retrieved from <u>https://www.edweek.org/leadership/opinion-the-deficit-lens-of-the-achievement-gap-needs-to-be-flipped-heres-how/2019/07</u>

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Image on slide 8: Screenshot of first page from: Ladson-Billings, G. (2006). From the Achievement Gap to the Education Debt: Understanding Achievement in U.S. Schools. Educational Researcher, 35(7), 3–12. https://doi.org/10.3102/0013189X035007003



Image on slide 10: Screenshot of video from "A Momentary Lapse or Abusive Teaching?" The New York Times. Retrieved from https://www.nytimes.com/video/nyregion/100000004159212/successacademy-teacher-rip-and-redo-video.html



Image on slide 10: Photo from "Research brief addresses teacher stress and health," Prevention Research Center, Penn State College of Health and Human Development. Retrieved from https://prevention.psu.edu/news/research-brief-addresses-teacher-stressand-health/

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Image on slide 10: Photo from "Corporal Punishment in Schools: Research and Reporting Tips to Guide Your Coverage" by Denise-Marie Ordway, The Good Men Project. Retrieved from https://goodmenproject.com/featured-content/corporal-punishment-inschools-research-and-reporting-tips-to-guide-your-coverage-2/



Image on slide 10: Photo from "Why Many Academic Interventions Don't Have Staying Power-and What to Do About It" by Sarah Schwartz, Education Week. Retrieved from https://www.phillytrib.com/lifestyle/health/black-doctors-earn-less-thanwhite-peers-study-reveals/article 2d359910-85c8-524b-b6d2-15d1705ad762.html

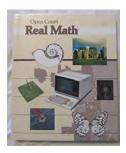


Image on slide 17: Cover of Open Court Real Math, Grade 7, 1991. Retrieved from https://www.amazon.com/Open-Court-Real-Math-Grade/dp/081260637X

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Image on slide 17: Cover of Eureka Math, A Story of Units: Grade 4, Module 3, 2015. Retrieved from https://www.amazon.com/Eureka-Math-Grade-Module-Teachers/dp/1632553724



Image on slide 17: Cover of Illustrative Mathematics: Grade 7, 2019. Retrieved from https://k12.kendallhunt.com/product/illustrative-mathematics-grade-7student-edition-set



Image on slide 17: Graphic from "About Kentucky's teacher 'CRISIS'" by Richard Innes, Bluegrass Institute. Retrieved from https://bipps.org/blog/about-kentuckys-teacher-crisis

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Image on slide 17: Photo from "Fast Track into a Teaching Job with SCC's 'Live Online' Teacher in Residence STEP Program", Scottsdale Community College. Retrieved from https://www.scottsdalecc.edu/news/2020/fast-track-teaching-job-sccslive-online-teacher-residence-step-program



Image on slides 17: Photo from "Preparing Students for Standardized Tests" Chomping at the Lit. Retrieved from https://www.chompingatthelit.com/standardized-testing/



Image on slides 26–28: Photo from "Why You Need an Experienced Real Estate Agent" by Elizabeth Weintraub, the balance. Retrieved from https://www.thebalance.com/experienced-real-estate-agents-1798883

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Image on slides 26–28: Photo from "Black doctors earn less than white peers, study reveals" by Stacy M. Brown, The Philadelphia Tribune. Retrieved from https://www.phillytrib.com/lifestyle/health/black-doctors-earn-less-thanwhite-peers-study-reveals/article\_2d359910-85c8-524b-b6d2-15d1705ad762.html



Image on slides 26–28: "Police." by Flickr user G20 Voice Licensed under a Creative Commons Attribution 2.0 Generic License https://creativecommons.org/licenses/by/2.0/



Image on slides 26–28: Photo from "Want to be a poll worker? Philly says it's responding to 'unprecedented' number of applicants" by Ximena Conde, WHYY Retrieved from https://whyy.org/articles/want-to-be-a-poll-worker-philly-says-itsresponding-to-unprecedented-number-of-applicants/

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Image on slides 26–28 Photo from "Trump Rioters Storm U.S. Capitol (photos)," Variety Retrieved from <u>https://variety.com/gallery/trump-rioters-storm-us-capitol-photos/congress-electoral-college-8/</u>



Image on slides 27–28: Photo from "20 Classroom Interventions for Children with Anxiety Disorders" by Jerry Kennard, Ph.D., HealthCentral. Retrieved from <u>https://www.healthcentral.com/article/20-classroom-interventions-for-</u> children-with-anxiety-disorders



Image on slide 28: Photo from "10 Ways Well-Meaning White Teachers Bring Racism Into Our Schools" by Jamie Utt, *everyday feminism*. Retrieved from <u>https://everydayfeminism.com/2015/08/10-ways-well-meaning-white-teachers-bring-racism-into-our-schools/</u>

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Image on slides 62–64: Photo from "4 Legendary Approaches to Teaching That Impact All of Us. A Tribute to Dan Lortie," by Andy Hargreaves, Education Week. Retrieved from <u>https://www.edweek.org/education/opinion-4-legendary-approaches-to-teaching-that-impact-all-of-us-a-tribute-to-dan-lortie/2020/05</u>

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